

Attachment 05

**North East Lincolnshire CCG**

**Report to:** NEL CCG Partnership Board

**Presented by:** Lisa Hilder

**Date of Meeting:** 12th May 2016

**Subject:** Corporate Business Plan update

**Status:** OPEN CLOSED

**Agenda Section:** STRATEGY COMMISSIONING OPERATIONAL ISSUES

**OBJECT OF REPORT**

To update the Partnership Board on progress regarding the 2015/16 Corporate Business Plan delivery and identify headline items for 2016/17 delivery

**STRATEGY**

The Corporate Business Plan aligns with the CCG Strategic Aims, the five year Strategic Plan and the NHS Five Year Forward View.

It captures key projects and initiatives which the CCG undertakes each financial year in order to

deliver its aims and objectives and contribute to delivery of its strategy.

The plan is monitored and reviewed by the Delivery and Assurance Committee during the year and management actions agreed to address any identified slippage.

**IMPLICATIONS**

The Corporate Business Plan and its associated review mechanisms is the vehicle through which the CCG provides assurance on progress towards short, medium and long term goals

**RECOMMENDATIONS (R) AND ACTIONS (A) FOR AGREEMENT**

The Partnership Board is asked to note the delivery achieved during 15/16 and agree the headline items for delivery in 2016/17

**Agreed?**

|  |  |  |  |
| --- | --- | --- | --- |
|  |  | **Yes/No** | **Comments** |
|  | Does the document take account of and meet the requirements of the following: |  |  |
| i) | Mental Capacity Act | Y |  |
| ii) | CCG Equality Impact Assessment | Y |  |
| iii) | Human Rights Act 1998 | Y |  |
| iv) | Health and Safety at Work Act 1974 | Y |  |
| v) | Freedom of Information Act 2000 / Data  Protection Act 1998 | Y |  |
| iv) | Does the report have regard of the principles and values of the NHS Constitution?  [www.dh.gov.uk/en/Publicationsandstatist ics/Publications/PublicationsPolicyAndG uidance/DH\_113613](http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_113613) | Y |  |



**Corporate Business Plan**

The CCG produces a Corporate Business Plan each year in order to articulate key initiatives and projects which facilitate progress towards delivery of its Strategic Aims and key objectives.

The following paper describes the delivery achieved during 2015/16 and headline items for delivery in

2016/17.

**Achievements during 2015/16**

The CCG set out an ambitious range of objectives for delivery during 2015/16 and fully achieved 92% of these objectives. The remaining 8% are ongoing items which cross over into 2016/17 (and some of them beyond this timeframe) and will be completed in due course.

The Corporate Business Plan comprises a range of projects and initiatives each of which has milestones and key performance indicators used to measure progress and achievement. The areas of

work described below are headline achievements for the organisation which reflect a cumulative

achievement of these projects and initiatives.

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| --- | --- |
| Objective | Commentary |
| Recommission Domiciliary Care across the borough | Successful tendering and procurement process which resulted in the identification and commissioning of 3 lead providers across the borough delivering modern, affordable care. |
| Shift to self-care and community  based care continued | A range of service developments was undertaken to facilitate  this “shift to the left”, including (but not limited to):   * Implementation of the Community Paediatric Nursing service * Continued delivery of the Releasing Community capacity programme * Implementation of the Advanced Community Care team approach * Implementation of the Falls Prevention programme in Care Homes |
| ExtraCare Housing first unit completed | The first scheme for ExtraCare Housing completed construction in  July 2015, with further schemes planned in the next four years |
| Work effectively with local VCS organisations | In partnership with NELC, NELCCG consulted on a specification for an infrastructure support function with local VCS organisations and subsequently commissioned this service which commenced on April 1st 2016. This service will include support in relation to governance, volunteering and fundraising. |
| Model for Long Term Condition management agreed and moved to implementation | Long term conditions care approach has been agreed and has moved to implementation across the Borough |

|  |  |
| --- | --- |
| Objective | Commentary |
| Continue to deliver the CCG Five Year Strategic Plan | The CCG strategic approach as articulated within the five year strategic plan has been progressed through key projects and initiatives. |
| Respecify and recommission patient transport services | A comprehensive recommissioning process was undertaken and a preferred provider identified – implementation will take place during 2016/17 |

**Headline objectives for 2016/17**

As part of the planning round undertaken between December 15 and March 2016, the headline objectives for the current financial year have been established along with the 2015/16 Plan on a Page.

These objectives are aligned with our strategic aims which comprise the following:

|  |  |  |
| --- | --- | --- |
| Delivering sustainable services | Empowering People | Supporting communities |
| Shift to self-care and independent living  Continues | Deliver information,  advice and support which enables people to take control of and manage their own health and care | Over 65 support mechanisms are  in place |
| Accountable Care System approach continues to be developed and delivered | Co-production of services is embedded in  our commissioning processes | Ensure joint strategic approach to preventative and wellbeing  initiatives with Public Health and the wider Local Authority including the Outcomes Based Accountability Approach |
| ExtraCare Housing continues to develop further units |
| Further partnership work with the local VCS helps to engage with hard to reach communities |
| Implement sustainable unplanned care system in NEL |
| Develop future focussed models of primary care |
| Continue to reduce excess Mortality in  North East Lincolnshire |
| Support to Care Homes initiative implemented and developed iteratively across the year |
| * Seven day services continue to be developed across the system |  |  |
| * Work with Humber, Coast and Vale colleagues in developing and delivering the Sustainability and Transformation Plan |  |  |

In addition to the priorities identified above, the CCG will continue significant pieces of work on

* Quality Framework for Care Homes
* Work on Prescribing practice – moving to optimal approaches
* Reviewing cost benefit of existing schemes
* Broader footprint commissioning related to the Sustainability and Transformation Plan
* Delivering the Nine Must Dos in relation to the Five Year Forward View
* Continue to roll out the Long Term Conditions approach in primary care
* Delivery of the transforming Care Plan for Learning Disabilities
* Social Prescribing
* Review and recommissioning of CAMHS
* Quality Strategy
* Development and delivery of Urgent Care model

In the coming weeks, further detail will be applied to the plans in place to enable effective ongoing monitoring by the Delivery and Assurance Committee.

**Lisa Hilder**

**May 2015**