Humber, Coast and Vale Health and Care Partnership

Update Report

May 2019

The following report highlights recent work of the Humber, Coast and Vale Health and Care Partnership across some of our key priority areas. It also provides an overview of the issues and topics discussed at the May Partnership Executive Group meeting.

A full list of our priorities and further information about the work of the Partnership can be found on our website at www.humbercoastandvale.org.uk.

Executive Group Overview

Clinical Leadership and Engagement

A key challenge for the Partnership is the development of effective mechanisms that connect the Executive Group and the work of the Partnership's collaborative programmes with the frontline health and care workforce across Humber, Coast and Vale.

The Clinical Advisory Group has developed proposals for a Clinical Assembly, which will act as the key mechanism for supporting clinical engagement and building a clinical network approach across the Partnership. The Clinical Assembly will have a mixture of fluid membership and more formal membership with clinicians leading and influencing specific programmes of the Partnership.

The Executive Group agreed to support the Clinical Advisory Group to pilot the approach with a small number of the Partnership's collaborative programmes in order to assess the level and type of resource required to put this in place across the whole Partnership. The CAG will then develop a further implementation plan based upon this experience. There was also an agreement to ensure regular communications from the Partnership's collaborative programmes to facilitate greater clinical involvement.

Communications and Engagement

The Partnership Executive Group also discussed the refreshed Partnership communications and engagement strategy. The strategy has been reviewed by the HCV Communications and Engagement Network and refreshed to more closely reflect the way in which the network is currently working as well as set an overall strategic direction for closer alignment of communications functions across Partner organisations and facilitate joint working.

The commitment to support joint working amongst communications and engagement colleagues was reaffirmed and there was an agreement to support the further development of the HCV Communications and Engagement Network.



Digital

The Partnership Strategic Digital Board provides oversight and strategic leadership to the digital transformation agenda across the Partnership. There are a number of important programmes currently underway supported by the Strategic Digital Board.

Digital Strategy

The Board had identified the need to produce a coherent digital strategy for the Partnership as a whole, which can underpin the Partnership's clinical transformation strategies and other key developments over the coming years. A process of broad stakeholder engagement is currently underway with the aim to produce a draft strategy by early July. The strategy will identify key **principles** and **ambitions** for health and care transformation enabled by digital technology. This will support the Partnership to deliver digital transformation across all of its clinical programmes.

Health System Led Investment Fund (HSLI)

The Strategic Digital Board is also currently overseeing the process for drawing down investment to support digital transformation within provider organisations. The Partnership is expecting to be able to draw down up to £9.977m over three years (2018/19 to 2020/21) through the Health System Led Investment Fund (HSLI).

In 2018/19, just over £2.3 million was invested in provider organisations across the Partnership supporting the digitisation of patient records, improving information-sharing, supporting care homes to access NHS systems and improving safety and patient flow within our hospitals. A further £2.5 million is available to the Partnership this year. The Board is currently overseeing a prioritisation process, with a view to signing off a two-year investment schedule to allocate the remainder of the fund, by July. The proposed schedule of investments will need to align with the Partnership's emerging digital strategy and support transformation.

Yorkshire and Humber Care Record

The Yorkshire and Humber Care Record programme is supporting care providers across the whole of Yorkshire and Humber to join up existing electronic patient records to improve patient care. Within Humber, Coast and Vale, the technology behind the Leeds Care Record is being rolled out to local providers, as part of the local delivery of the programme. Nine pilot sites (GP practices) went live using the technology in March 2019 and a second wave of pilot sites is due to come online by the end of May.

Additional support has been brought in through the programme to support local colleagues in the broader rollout of the Yorkshire and Humber Care Record across our region. Over the coming months the team will focus on the introduction of an EPACCs system (to support the sharing of end of life care plans and preferences) and implementation of the Cancer Care Record as well as continuing to bring more providers on board with the record sharing technology. In addition, there is work underway at a Yorkshire and Humber level to put in place the technical capabilities that are required to support the development of population health management.

Personalised Care

The NHS Long Term Plan sets out that personalised care is one of the major, practical changes needed to achieve a Health and Care model that is fit for the 21st century over the next five years. It includes the ambition that people will get more control over their own health, and more personalised care when they need it and aims to benefit up to 2.5 million people by 2023/24 through supporting initiatives such as social prescribing and personal health budgets.

The Partnership has been able to secure £50,000 from NHS England (subject to the signing of an MOU) and other dedicated support to assist the development of personalised care within Humber, Coast and Vale. Initially, the approach for 2019/20 will focus around the design and development of Personalised Care in social prescribing and self-management.

Specifically, the Partnership will focus on the following key areas this year:

- Understanding the baseline (numeric, conditions covered and effectiveness) of social prescribing within the Partnership to support the development of future options around viable and effective social prescribing models;
- Developing and delivering supported self-management (including Patient Activation Measurement) in maternity care around supporting smoking cessation as well as considering other potential priority areas to extend the work to e.g. diabetes, respiratory or CVD; and
- Considering how we align Personalised Care with Population Health and Prevention at a strategic level to ensure clearly defined objectives, outputs and outcomes.

Partnership Programme Resourcing

The Partnership has established a number of collaborative programmes through which we are seeking to achieve our transformational and operational objectives. As a result each of the collaborative programmes has either put in place, or has identified, the resources required to support delivery in 2019/20. In addition, as the Partnership we have decided to develop our Partnership Long-term Plan around our collaborative programmes and have therefore recognised a need to commit to these programmes beyond 2019/20.

The Executive Group made recommendations for further work to be undertaken to identify the current and future resource requirements to support all the Partnership's ongoing programmes of work to ensure the Partnership continues to make progress across all programmes and address any gaps or other issues arising out of the current approach to resourcing.

Other News from the Partnership

Focus Meeting

On 13th May, our Partnership Lead and Partnership Director attended a focus meeting with the Regional Director for NHS England/Improvement and other senior leaders to provide an update on progress of the Partnership over the past six months and discuss next steps for development.

The discussion covered a number of important topics, including:

- Our approach to developing the Partnership Long-term Plan;
- Development of the Partnership towards ICS status;
- The relationship between the Partnership and the Regional Team;
- Operational plans for 2019/20, including finance and performance;
- The Partnership's support requirements.

The key conclusions from the discussion can be summarised as follows:

- The Partnership is continuing to make good progress;
- The Regional Team will support the Partnership to enter into a formal supported process to achieve ICS status;
- The Partnership's support requirements have been recognised and, where possible, these will be addressed through the ongoing staff alignment process that is currently being undertaken by NHS England/Improvement;
- Whilst there is recognition of the positive work that is happening in and through the Partnership, challenges in relation to finance and performance in all three sub-systems continue to have a negative impact upon the overall reputation of the Partnership.

Cancer Champions

The Humber, Coast and Vale Cancer Alliance recruited its 1,000th Cancer Champion on Monday, 29th April, as supermarket chain Asda hosted a training event at its Mount Pleasant store community hub in east Hull.

Almost 20,000 people in the Humber, Coast and Vale area are diagnosed with cancer each year; a rate significantly higher than the England average. With research showing that four in 10 cancers are preventable, over 1,000 Cancer Champions now have the knowledge to raise awareness about early signs and symptoms, promote healthy lifestyle choices and increase uptake of screening in their communities. The free training supports people to openly talk about cancer with their friends and family, which could minimise the risk of cancer and improve survival rates by helping those with cancer get diagnosed and treated earlier.

Partnership Event – 11th June 2019

The next Partnership Systems Leaders Event will take on 11th June 2019. Contact the Partnership office for further details about how to register your attendance at the event. This will be an important milestone in the development of the Partnership Long Term Plan and it is hoped that all partner organisations will be represented by both executive and non-executive/lay leaders.